

**CHARTER**  
**FUNDING SOURCES TASK FORCE**  
**OF THE**  
**UNITED STATES COAST GUARD ACADEMY**  
**BOARD OF TRUSTEES**

**NAME:**

This body shall be known as the Funding Sources Task Force of the United States Coast Guard Academy Board of Trustees (the Board).

**PURPOSE:**

The Funding Sources Task Force will provide consultations and recommendations to the Superintendent and the Board. The Task Force will assess potential new sources of funding, as well as strengthening access to current sources. By investigating and benchmarking with other public, private and academic institutions, the Task Force will help develop greater, more effective financial sources for the Coast Guard Academy. The Task Force will provide input to the Board Chair and the Superintendent on issues related to appropriated and non-appropriated funding. Specifically, the Task Force will provide guidance and advice in areas that include, but are not limited to:

1. Review current funding sources for the Cadet Program and the Leadership Development Center, including appropriated and non-appropriated funds.
2. Identify and catalog existing authorities, policies and legal barriers to requesting and receiving external funding from other government agencies (DOE, EPA, NIH, DOD, FIPSE, DARPA, etc.), government foundations (NSF), private and corporate foundations (Alden Trust, Pew Charitable Trust, etc.), corporations (IBM, DuPont, etc.), and private donors (Alumni, parents, friends).
3. Investigate and report non-appropriated fund resource development strategies used at the other Federal Service Academies that may serve USCGA needs.
4. Develop clear guidance for the Superintendent and the Board to use in preparing short and long term plans to seek and maximize non-appropriated funding.

## **APPENDIX D**

### **MEMBERSHIP:**

The Task Force will normally be comprised of three members appointed by the Chairman of the Board from the general membership of the Board. The Academy Comptroller and Staff Legal Advisor shall be ex officio members of the Task Force. Trustees members shall normally serve on the Task Force for the duration of their tour on the Board, but membership terms may be adjusted from time to time in the interest of continuity.

### **ORGANIZATION:**

The Chair of the Task Force will be selected and appointed by the Chairman of the Board.

### **MEETINGS:**

The Task Force will meet as appropriate at times and places at the call of the Task Force Chair. The Task Force Chair, if active duty or SES, will host the meetings and provide clerical and other support. If the appointed chair is a non-active duty member or civilian trustee, support will be provided as directed by the Board Chairman. The Task Force will be principals only with two Task Force members constituting a quorum.

### **FUNDING:**

Travel for active duty or civilian Coast Guard Task Force members will be funded by their organizations. Funding for travel for non-active duty members and non-Coast Guard employee civilian trustees will be requested from the Assistant Commandant for Human Resources on a case-by-case basis in advance of each meeting.

### **REPORTS:**

The Task Force Chair will submit a written report of Task Force deliberations to the Chairman of the Board and the Superintendent, at the semi-annual Board of Trustees meetings, and will also be prepared to report on matters of which the Task Force has cognizance as appropriate at each meeting of the Board.



F. L. AMES

Chairman, U. S. Coast Guard Academy  
Board of Trustees